Administrative
## GROUP STRUCTURE

### TERRA MAURICIA LTD

<table>
<thead>
<tr>
<th>Classification of companies' main activities</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Investment, management and other services</td>
<td>8.65%</td>
</tr>
<tr>
<td>2. Sugar cane cultivation</td>
<td>10.00%</td>
</tr>
<tr>
<td>3. Sugar milling</td>
<td>10.00%</td>
</tr>
<tr>
<td>4. Distribution</td>
<td>0.65%</td>
</tr>
<tr>
<td>5. Bottling</td>
<td>74.52%</td>
</tr>
<tr>
<td>6. Construction and engineering</td>
<td>5.52%</td>
</tr>
<tr>
<td>7. Leasing of land and buildings</td>
<td>16.77%</td>
</tr>
<tr>
<td>8. Energy production</td>
<td>66.74%</td>
</tr>
<tr>
<td>9. Construction and engineering</td>
<td>16.77%</td>
</tr>
<tr>
<td>10. Land development and property consultancy</td>
<td>66.74%</td>
</tr>
<tr>
<td>11. Insurance</td>
<td>66.74%</td>
</tr>
<tr>
<td>12. Cultural / CSR</td>
<td>66.74%</td>
</tr>
<tr>
<td>13. Commodity trading</td>
<td>66.74%</td>
</tr>
<tr>
<td>14. Financial services</td>
<td>66.74%</td>
</tr>
<tr>
<td>15. Industry</td>
<td>66.74%</td>
</tr>
<tr>
<td>16. Sugar cane cultivation</td>
<td>10.00%</td>
</tr>
<tr>
<td>17. Sugar milling</td>
<td>10.00%</td>
</tr>
<tr>
<td>18. Distribution</td>
<td>0.65%</td>
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<tr>
<td>19. Construction and engineering</td>
<td>74.52%</td>
</tr>
<tr>
<td>20. Leasing of land and buildings</td>
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</tr>
<tr>
<td>21. Energy production</td>
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</tr>
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<td>22. Construction and engineering</td>
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<tr>
<td>23. Land development and property consultancy</td>
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<tr>
<td>24. Insurance</td>
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</tr>
<tr>
<td>25. Cultural / CSR</td>
<td>16.77%</td>
</tr>
<tr>
<td>26. Commodity trading</td>
<td>16.77%</td>
</tr>
<tr>
<td>27. Financial services</td>
<td>16.77%</td>
</tr>
<tr>
<td>28. Industry</td>
<td>16.77%</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Classification of activities</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
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<td>10.00%</td>
</tr>
<tr>
<td>3.a Sugar milling</td>
<td>10.00%</td>
</tr>
<tr>
<td>4.a Sugarcane production</td>
<td>0.65%</td>
</tr>
<tr>
<td>5.a Carbon production</td>
<td>74.52%</td>
</tr>
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<tr>
<td>16.a Industry</td>
<td>66.74%</td>
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</tbody>
</table>

### Directors

<table>
<thead>
<tr>
<th>Directors</th>
<th>Alternate Directors</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Kate Achermann</td>
<td>- Jean-Pierre Legrand</td>
</tr>
<tr>
<td>- Francois Bozzi</td>
<td>- Jean-Charles Legrand</td>
</tr>
<tr>
<td>- Rene Bourgeois de Genouy</td>
<td>- Louis Chaussard</td>
</tr>
<tr>
<td>- Josette de Chastanet</td>
<td>- Jean-Luc Desvaux</td>
</tr>
<tr>
<td>- Lisa Desx</td>
<td>- Christian Devour</td>
</tr>
<tr>
<td>- Ch Chon Fong Pui Wing Chang</td>
<td>- Dominique Huet de Froberville</td>
</tr>
<tr>
<td>- Maurice de la Motte Barlot</td>
<td>- Bertrand Desvaux</td>
</tr>
<tr>
<td>- Jean Claude Desvaux de Mazury</td>
<td>- Charlotte Desvaux</td>
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<tr>
<td>- Jean Philippe Desvaux de Mazury</td>
<td>- Ramaia Desvaux</td>
</tr>
<tr>
<td>- Ramatou Diallo</td>
<td>- Nicolas Feaud</td>
</tr>
<tr>
<td>- Edouard Guillet</td>
<td>- Aline Huet</td>
</tr>
<tr>
<td>- Alfred Huet</td>
<td>- Didier Huet</td>
</tr>
<tr>
<td>- Hubert Huet</td>
<td>- Hubert Huet</td>
</tr>
<tr>
<td>- Jean-Marc Huet</td>
<td>- Louis Demotte Krupa</td>
</tr>
<tr>
<td>- Pascal Langis</td>
<td>- Jacques Li Wan Po</td>
</tr>
<tr>
<td>- Monica Le Priez Prie</td>
<td>- Nicolas Magret</td>
</tr>
<tr>
<td>- Nazem Matar</td>
<td>- Yoanou Oddley</td>
</tr>
<tr>
<td>- Nadia Ogberken</td>
<td>- Yvon Parde</td>
</tr>
<tr>
<td>- Pascal Perchon</td>
<td>- Christine Quervaisbriegersg</td>
</tr>
<tr>
<td>- Fabien Richey</td>
<td>- Philippe Quervaisbriegersg</td>
</tr>
<tr>
<td>- Bertrand Robert</td>
<td>- Alain Rey</td>
</tr>
<tr>
<td>- Vincent Roger</td>
<td>- George Schmetz</td>
</tr>
<tr>
<td>- Julian Business</td>
<td>- Patrick Teo King Mun</td>
</tr>
<tr>
<td>- Stephen Thomas</td>
<td>- Stephanie Thrxhachro</td>
</tr>
<tr>
<td>- Nikhil Trubshaw</td>
<td>- Stephanie Ulcice</td>
</tr>
<tr>
<td>- Lawrence Van Tong Yen</td>
<td>- Alan Valli</td>
</tr>
<tr>
<td>- Margaret Wong Ping Ngai</td>
<td>- Colin Whitting</td>
</tr>
</tbody>
</table>

### Alternate Directors

- Jean-Pierre Legrand
- Jean-Pierre Lecleirc

x In office at 31 December 2018

x Ceased to hold office during the year ended 31 December 2018
LIST OF ACRONYMS

AFNOR  Association Française de Normalisation
AMCO  Alcohol & Molasses Export Ltd
BOM  Bank of Mauritius
CEB  Central Electricity Board
CO2  Carbon Dioxide
COLA  Cost of Living Allowance
CSR  Corporate Social Responsibility
CWA  Central Water Authority
EPA  Environmental Protection Act
EU  European Union
EUR  Euro
FAA  Financial Services Act
FSC  Financial Services Commission
GDP  Gross Domestic Product
GIS  Geographic Information System
GRI  Global Reporting Initiative
GHG  Greenhouse Gas
GJ  Giga Joules
GWh  Giga Watt per hour
HACCP  Hazard Analysis and Critical Control Points
HAV  Human Immunodeficiency Virus
ILO  International Labour Organisation
IPCC  Intergovernmental Panel on Climate Change
IPP  Independent Power Producer
ISO  International Organisation for Standardisation
KWh  Kilo Watt per hour
KPI  Key Performance Indicator
LMI  LMC International Ltd
LEAD  Leadership and Empowerment for Action and Development
MCI  Mauritius Cane Industry Authority
MID  Mauritius Institute of Directors
MSPA  Mauritius Sugar Producers Association
MS  Mauritius Sugar Syndicate
MUR  Mauritian Rupee
MW  Mega Watt
NGO  Non-Governmental Organisation
NOx  Nitrous Oxide
NPCC  National Productivity and Competitiveness Council
OHAS  Occupational Health and Safety Management System
QSE  Quality, Security and Environment
SAFIRE  Service d'Accompagnement, de Formation, d'Intégration et de Réhabilitation de l'Enfant
SEDEX  Supplier Ethical Data Exchange
SEM  Stock Exchange of Mauritius
SIFB  Sugar Insurance Fund Board
SIFCA  Société Immobilière et Financière de la Côte Africaine
SO2  Sulphur Dioxide
TIPA  Terrain for Interactive Pedagogy through Arts
USD  United States Dollar

CORPORATE INFORMATION

REGISTERED OFFICE
Beau Plan Business Park
200101
Republic of Mauritius
Telephone: (230) 204 0808
Fax: (230) 204 0808
Email: terragen@terragen.mu
Website: www.terragen.mu

TERRAGRI LIMITED
Belle Vue Mauricia
Mapou 31806
Republic of Mauritius
Telephone: (230) 266 8485
Fax: (230) 266 1985
Email: terragri@terra.co.mu / terramilling@terra.co.mu

TERRAGEN LIMITED
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Fax: (230) 266 8013
Email: terragen@terragen.mu

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Email: terrafinance@terra.co.mu

TERRAFOUNDATION
Beau Plan Business Park
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Republic of Mauritius
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Fax: (230) 204 0808
Email: foundation@terra.co.mu

TERRAMILLING LIMITED
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Republic of Mauritius
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Fax: (230) 266 1985
Email: terramilling@terra.co.mu

TERRA MILLS LIMITED
Belle Vue Mauricia
Mapou 31806
Republic of Mauritius
Telephone: (230) 266 8485
Fax: (230) 266 1985
Email: terramills@terragen.mu

TERRAGEN MANAGEMENT LIMITED
Beau Plan Business Park
200101
Republic of Mauritius
Telephone: (230) 204 0808
Fax: (230) 204 0808
Email: terragen@terragen.mu

AUDITORS
BDO & Co (Chartered Accountants)

MAIN BANKERS
The Mauritius Commercial Bank Limited
The State Bank of Mauritius Limited
Barclays Bank Mauritius Limited
AfrAsia Bank Limited
Banque des Mascareignes Limited
Bank One Limited

BRANDS
Grays Inc. Ltd
Grays Distilling Ltd

CORPORATE SOCIAL RESPONSIBILITY
TERRAFOUNDATION
Beau Plan Business Park
200101
Republic of Mauritius
Telephone: (230) 204 0808
Fax: (230) 204 0808
Email: foundation@terra.co.mu

PROPERTY AND LEASE
Novaterra
Beau Plan Business Park
200101
Republic of Mauritius
Telephone: (230) 204 0808
Fax: (230) 204 0808
Email: novaterra@novaterra.mu
Website: www.novaterra.mu

Sugarworld Ltd – L’Aventure du Sucre
Beau Plan
200101
Republic of Mauritius
Telephone: (230) 243 9699
Email: administration@aventuredusucre.com
Website: www.aventuredusucre.com

STONE CRUSHING AND BLOCK MAKING
Terrarock Ltd
Royal Road
Fond du Sac
Bon Rez
Republic of Mauritius
Telephone: (230) 266 1355
Fax: (230) 266 9045
Email: proban@intnet.mu

FINANCE
Terra Finance Ltd
Beau Plan Business Park
200101
Republic of Mauritius
Telephone: (230) 204 0808
Fax: (230) 224 1677
Email: terrafinance@terra.co.mu

THE TERRA GROUP
125 West 53rd Street
New York, USA
Telephone: (212) 302 8800
Fax: (212) 243 3500
Notice is hereby given that the Annual Meeting of the shareholders of TERRA Mauricia Ltd ("Terra") will be held at Auditorium Paul Eynaud, L’Aventure du Sucre, Beau Plan, Pamplemousses, on WEDNESDAY 26 JUNE 2019 at 2.00 p.m. to transact the following business:

1. To consider the Annual Report for the year ended 31 December 2018.

2. To receive the report of the auditors on the audited financial statements of Terra for the year ended 31 December 2018.

3. To consider and approve the audited financial statements of Terra for the year ended 31 December 2018.

4. To consider and approve by way of Ordinary Resolutions pursuant to clause 32 of the amended and restated constitution of Terra, the following matters pertaining to Terra:

   4.1 The re-election, pursuant to clause 20.2 of the constitution of Terra and Section 138 (6) of the Companies Act 2001, of Mr Maurice de Marassé Enouf as director of Terra until the next Annual Meeting of shareholders of Terra.

   4.2 The re-election, pursuant to Clause 20.2 of the constitution of Terra and Section 138 (6) of the Companies Act 2001, of Mr Maurice de Marassé Enouf as director of Terragri until the next Annual Meeting of shareholders of Terragri.

   4.3 The re-election, pursuant to clauses 20.2 and 20.5.4 of the constitution of Terragri of the following persons who, retiring by rotation, offer themselves for re-election as directors of Terragri (as separate resolutions):

      (i) Mr Didier Harel
      (ii) Mr Henri Harel

   4.4 The re-election, pursuant to clause 20.2 of the constitution of Terragri and Section 138 (6) of the Companies Act 2001, of Mr Maurice de Marassé Enouf as director of Terragri to hold office until the next Annual Meeting of Terragri.

   4.5 The appointment of KPMG as auditors of Terragri under section 195 of the Companies Act 2001 and the authorisation by way of Ordinary Resolution to the Board of Terragri to fix their remuneration.

   4.6 The re-election, pursuant to clauses 20.2 and 20.5.4 of the amended and restated constitution of Terra of the following persons who, retiring by rotation, offer themselves for re-election as directors of Terra (as separate resolutions):

      (i) Mr Didier Harel
      (ii) Mr Henri Harel

5. To authorise by way of Ordinary Resolution the Board of directors of Terra in its capacity as representative of Terra, the sole shareholder of Terragri, to implement the resolutions referred to at paragraphs 4.1 to 4.5 above at the Annual Meeting of Terragri.

6. To consider and approve by way of Ordinary Resolutions the following matters pertaining to Terra:

   6.1 The re-election, pursuant to clause 20.2 of the amended and restated constitution of Terra and Section 138 (6) of the Companies Act 2001, of Mr Maurice de Marassé Enouf as director of Terra until the next Annual Meeting of shareholders of Terra.

   6.2 The re-election pursuant to clauses 20.2 and 20.5.4 of the amended and restated constitution of Terra of the following persons who, retiring by rotation, offer themselves for re-election as directors of Terra (as separate resolutions):

      (i) Mr Didier Harel
      (ii) Mr Henri Harel

   6.3 The election of Mr Pascal Raffray as director of Terra.

   6.4 To fix for the period starting from 1st July 2019 and ending on 30 June 2020, the fees of (i) the directors of Terra at MUR 32,500 per month and MUR 19,500 per Board sitting; and (ii) the Chairperson of Terra at MUR 65,000 per month and MUR 39,000 per Board sitting, pursuant to clause 23.1 of the amended and restated constitution of Terra.

   6.5 To approve the appointment of KPMG as auditors under section 195 of the Companies Act 2001 and authorise by way of Ordinary Resolution the Board of Terra to fix their remuneration.

   6.6 To consider the recommendations of the Committee on Remuneration and Proposed Dividend.

7. To approve the appointment of KPMG as auditors under section 195 of the Companies Act 2001 and authorise by way of Ordinary Resolution the Board of Terra to fix their remuneration.

8. Question time.

By order of the Board
Terra Services Ltd
Secretary
Dated this 09th day of May 2019

Notes:

a. A shareholder of Terra entitled to attend and vote at this meeting may appoint a proxy (whether a shareholder or not) to attend and vote on his behalf, or may cast his vote by post.

b. The appointment of proxy must be made in writing on the enclosed form and the document should reach the registered office of Terra, Beau Plan Business Park, Pamplemousses 21001, not less than twenty-four (24) hours before the time of holding the meeting, and in default, the instrument of proxy shall not be treated as valid. Any power of attorney or instrument under which the proxy is signed or notarially certified must be produced before the start of the meeting.
c. The notice for casting a postal vote must be made in writing on the enclosed form and sent to the attention of Mr Louis Denis Koenig, the person authorised by the Board of directors of Terra to receive and count the postal votes at the Annual Meeting. The document should reach the registered office of Terra, Beau Plan Business Park, Pamplemousses 21001, not less than forty-eight (48) hours before the time of holding the meeting, and in default, the notice of postal vote shall not be treated as valid.

d. For the purpose of the above Annual Meeting, the directors have resolved, in compliance with section 120 (3) of the Companies Act 2001, that the shareholders who are entitled to receive notice of the meeting and attend the meeting shall be those shareholders whose names are registered in the share register of Terra as at 28th May 2019.

e. The audited financial statements of Terragri for the year ended 31 December 2018 are available for inspection during normal business hours at the registered office of Terra, Beau Plan Business Park, Pamplemousses.

f. A short biographical note on each director, including those proposed to be elected or re-elected, can be found on pages 54 and 55 of the Annual Report.

TERRA MAURICIA LTD (the “Company”)

PROXY/CASTING POSTAL VOTE FORM*

APPOINTMENT OF PROXY* (see notes a, b and c overleaf)

I/We ............................................................... being shareholder/s of the above named company hereby appoint ................................................................. of ................................................................. or failing him/her, ................................................................. of ................................................................. or the Chairperson as my/our proxy to vote for me/us at the Annual Meeting of the Company to be held on Wednesday 26 June 2019 and at any adjournment thereof. The proxy will vote on the under-mentioned resolutions, as indicated below:

CASTING POSTAL VOTES* (see note b and d overleaf)

I/We ............................................................... being shareholder/s of the above named company desire my/our vote/s to be cast as indicated on the under-mentioned resolutions at the Annual Meeting of the Company to be held on Wednesday 26 June 2019 and at any adjournment thereof:

<table>
<thead>
<tr>
<th>Resolution</th>
<th>For</th>
<th>Against</th>
<th>Abstain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resolution 3</td>
<td></td>
<td></td>
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<tr>
<td>Resolved that the audited financial statements of Terra Mauricia Ltd for the year ended 31 December 2018 be and are hereby approved.</td>
<td></td>
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<tr>
<td>Resolution 4.1</td>
<td></td>
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<tr>
<td>Resolved that the audited financial statements of Terragri Ltd for the year ended 31 December 2018 be and are hereby approved.</td>
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<tr>
<td>Resolution 4.2</td>
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<tr>
<td>Resolved that Mr Maurice de Marassé Enouf be and is hereby re-elected as director of Terragri to hold office until the next Annual Meeting of Terragri.</td>
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<tr>
<td>Resolution 4.3</td>
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<tr>
<td>Resolved that the following persons be and are hereby re-elected as directors of Terragri (as separate resolutions):</td>
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<td></td>
<td></td>
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<tr>
<td>(i) Mr Didier Harel</td>
<td></td>
<td></td>
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<tr>
<td>(ii) Mr Henri Harel</td>
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<tr>
<td>Resolution 4.4</td>
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<tr>
<td>Resolved that Mr Pascal Raffray be and are hereby elected as director of Terragri.</td>
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<tr>
<td>Resolution 4.5</td>
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<tr>
<td>Resolved that the appointment of KPMG as auditors under section 195 of the Companies Act 2001 be and is hereby approved and that the Board of Terragri be and is hereby authorised to fix their remuneration.</td>
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<tr>
<td>Resolution 5</td>
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<tr>
<td>Resolved that the Board of Terra, in its capacity as representative of Terra, the sole shareholder of Terragri, be and is hereby authorised to implement the resolutions passed pursuant to paragraphs 4.1 to 4.5 above at the Annual Meeting of Terragri.</td>
<td></td>
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</table>

* Please fill-in either the proxy section or the postal vote one, but not both.

P.T.O.
## Resolution 6.1
Resolved that Mr Maurice de Marassé Enouf be and is hereby re-elected as director of Terra to hold office until the next Annual Meeting of Terra.

## Resolution 6.2
Resolved that the following persons be and are hereby re-elected as directors of Terra (as separate resolutions):

(i) Mr Didier Harel

(ii) Mr Henri Harel

## Resolution 6.3
Resolved that Mr Pascal Raffray be and is hereby elected as director of Terra.

## Resolution 6.4
Resolved that the fees for the period from 1st July 2019 to 30 June 2020 be and are hereby fixed at MUR 32,500 per month and MUR 19,500 per Board sitting for the directors of Terra; and MUR 65,000 per month and MUR 39,000 per Board sitting for the Chairperson of Terra.

## Resolution 7
Resolved that the appointment of KPMG as auditors under section 195 of the Companies Act 2001 be and is hereby approved and that the Board of Terra be and is hereby authorised to fix their remuneration.

Signed this ……………… day of June 2019.

Signature(s)

### NOTES

a. If this form is signed and returned without any indication as to how the proxy shall vote, he will exercise his discretion both as to how he votes and whether or not he abstains from voting.

b. According to law, an abstention is not considered as a vote and will not be counted in the calculation of the proportion of votes for and against a resolution.

c. To be effective, this form of proxy should reach the registered office of the Company, Beau Plan Business Park, Pamplemousses 21001, not less than twenty-four (24) hours before the time of holding the meeting. Any power of attorney or instrument under which the proxy is signed or notarially certified must be produced before the start of the meeting.

d. To be effective, this notice of postal vote should be sent to the attention of Mr Louis Denis Koenig, the person authorised by the Board of directors of the Company to receive and count the postal votes at the Annual Meeting and should reach the registered office of the Company, Beau Plan Business Park, Pamplemousses 21001, not less than forty-eight (48) hours before the time of holding the meeting.
The Group is sensitive to the promotion and awareness of sound environmental practice and has decided to use recycled paper for its Annual Report. There is a list below of frequently asked questions explaining the benefits of using recycled paper. In 2015, the Board had already invited shareholders to receive the Annual Report in electronic format, in line with the Practice Directions issued by the Registrar of Companies on 30 May 2014 and 26 February 2015. To date, some 55% of shareholders have agreed to this.

FAQ on Lenza Green Paper

Is recycled paper better for the environment than virgin paper?

YES. Recycled paper helps the environment in a number of ways:

• Recycling helps preserve forest, reducing demand for wood.
• Recycling avoids accumulation of waste sites and incinerators, which generate CO₂ emissions.
• Recycling lengthens the lifespan of paper, since fibres can be recycled 4 to 5 times.
• Producing recycled paper requires around 2 times less energy and 3 times less water than paper made with virgin pulp.

What Lenza Green paper made from?

Recycled paper produced of 100% recovered fibres certified FSC® (Forest Stewardship Council). FSC® is an international, non-governmental, non-profit making organization created in 1993.

How is Lenza Green paper manufactured?

It is manufactured without chlorine bleaching. High whiteness thanks to a special converting process for recovered fibre.

Why we choose Lenza Green paper?

Product exhibits high opacity and good sheet formation as well as maximum ageing resistance.

Excellent usability given on all types of processing machinery for application from envelopes to annual reports.